

Progress against 2015/16 (and beyond) targets

Target	Progress	status
Halve our impact: Improve carbon emissions intensity by a further 50% from a 2012/13 baseline for property under our direct control (31 March 2022).	We moved from 94 to 89 indexed points, against a baseline of 100, over 2015/16. Following a detailed investigation into the potential reduction in carbon emissions intensity by 2022 it is very unlikely that we will achieve a 50% reduction. The forecast is that we will make a reduction of between 35 and 41%.	Achievement very unlikely
Facilitate renewable energy: Facilitate the installation of 5-8GW of operational low carbon energy assets (31 March 2016).	5.1 GW of installed grid connected/operational capacity achieved.	Achieved
Complete three more public realm projects in central London (31 March 2016).	1. Haymarket/Waterloo Pl/Regent St: Works in Waterloo Place: works completed. 2. Regent St: Piccadilly Circus-Vigo St: east side was completed in April 2012; west side works will run through until November 2016. 3. Regent St: west side Vigo St –Conduit St: works completed.	Not achieved
Achieve BREEAM ‘excellent’ rating on all completed new build and major refurbishment projects overseen by the Development team (ongoing).	Completed BREEAM ratings over the year were: 7 Air Street - Outstanding. British Columbia House (office) – Excellent. 21 Glasshouse Street – Excellent. British Columbia House (retail shell) - Very Good.	Not achieved
Zero operational waste to landfill where we have control (31 March 2016)	99% of waste was diverted from landfill across the portfolio.	Not achieved

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Reuse or recycle 90% of non-hazardous waste from all new build and major refurbishment projects overseen by the Development team (ongoing).	96% of non-hazardous waste was reused or recycled (including construction, demolition and excavation waste). This includes data from eight development projects (St James's Market, Quadrant 4, 7 Air Street, 106 Jermyn Street, Cleveland/Russell, Block W5, 21 Glasshouse Street, 29-30 St James).	Achieved
50% of SSSIs on the rural and Windsor estates in England (8,666 ha) will be in 'favourable' condition, while maintaining at least 95% in 'favourable or recovering' condition, in line with the Government target (2020).	41% of SSSIs are in 'favourable' condition and 94% in 'favourable or recovering' condition. Based on the programme of works we have in place, Natural England (our assessors) do not see why we should not achieve the whole target by 2020 but it is difficult to be certain at this stage.	On track (but difficult to forecast achievement at this stage)
Overall H&S incident score to be reduced by 10% (ongoing).	The incident score was reduced by 29% against the 2014/15 score.	Achieved
Recruit London to achieve 80 jobs within the West End (by 31 March 2016).	During 2015/16, 109 unemployed were placed into employment through Recruit London.	Achieved