

Annual Declaration of Interests for the financial year 2020/21

| Name | Position | Company |
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| Robert Allen (Interim Chief Financial Officer) | Director | Intu Properties Plc and a number of its subsidiaries (all in administration) |
| Caroline Banks | Sole Trader | Caroline Banks Executive Coach |
| Robin Budenberg (Chairman) | Chair | Lloyds Banking Group |
| | Trustee | Adam Rogers Trust |
| | London Chairman (ceased) | Centerview Partners |
| | Non-Executive Director (ceased) | Charity Bank |
| | Non-Executive Director (ceased) | Big Society Trust |
| Malcolm Burns | Partner | The Burns Farming Partnership |
| | Board Member | Reaseheath College, Nantwich, Cheshire |
| Richard Clay | Non-Executive Director | Community Energy Wales |
| James Cooksey (Managing Director London) | Director and Chair of Property Steering Committee | New West End Company |
| | Board Member | Westminster Property Association |
| | Director & Trustee | Creative Land Trust |
| James Darkins (Board Member) | Chairman of Trustees | Walberswick Common Lands Charity |
| James Darkins (Board Member) | Director | Walberswick Car Parks Limited |
| (iro wife – Jane Hamilton) | Director | Government Property Services |
| | Chairman | University of Essex |
| | Chairman | NHS Property Services |
| Juliet Davenport (Board Member) | Chief Executive Officer and Director | Good Energy Group PLC (and all of its subsidiaries) |
| | Director | Skipyard Productions Ltd |
| | Director | Next Green Car Ltd |
| | Director | Renewable Energy Association |
| | Council Member | Innovate UK |
| | Member | Aurora Advisory Board |
| Juliet Davenport | Director | Shire Oak International |
| (Board Member) (iro husband – Mark Shorrock) | Director | Shire Oak Quarries Ltd |
| | Director | Shire Oak Energy Ltd |
| | Director | Tidal Power PLC |
| | Director | Tidal Lagoon PLC |
| | Director | SIME Tidal Lagoon Power India Ltd |
| | Director | Tidal Lagoon Cardiff Ltd |
| | Director | Tidal Lagoon West Cumbria PLC |
| | Director | Tidal Lagoon Colwyn Bay PLC |
| | Director | Tidal Lagoon Power Ltd |
| | Director | Tidal Lagoon Swansea Bay PLC |
| | Director | Black Mountain Developments |
| | Director | Dean Quarry Mineral Rights Ltd |
| Bob Dawson | Director | The Mayfair Neighbourhood Forum Ltd |

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| Huub den Rooijen (Managing Director Marine) | Member | Offshore Wind Industry Council |
| | Advisory Board Member | MOOI wind offshore, the Netherlands |
| | Supervisory Board Member | Westermeerwind Holding B.V. |
| | Supervisory Board Member | Offshore Renewable Energy Catapult |
| Judith Everett (Executive Director Purpose, Sustainability & Stakeholder) Paula Hay-Plumb (Board Member) | Chair | CBI London Council |
| | Trustees | UK Green Building Council |
| | Member of Nominations & | UK Green Building Council |
| | Personnel Committee Non-Executive Director | Aberforth Smaller Companies Trust Plc |
| | Non-Executive Director | The Oxford University Hospitals NHS Foundation Trust |
| | Non-Executive Director | Michelmersh Brick Holdings Plc |
| | Trustee and Director of Group Companies | Calthorpe Estates |
| | Non-Executive Director (ceased) | Hyde Housing Association |
| Karen Jones (Board Member) | Executive Chairman | Prezzo |
| | Board Chairperson | Hawksmoor |
| | Board Chairperson | Mowgli |
| | Board Chairperson | Frontier |
| | Board Member and Chair of Governance and Compensation Committee | Firmenich ag |
| | Chancellor | University of East Anglia |
| | Board Chairperson | National Theatre Enterprises Ltd |
| | Board Member | Imbiba Advisory |
| | Member of family HR Committees | COFRA ag |
| | Board Member | Deliveroo |
| Dan Labbad | Non-Executive Director Trustee | Ark Schools |
| (Chief Executive and Board Member) | Non-Executive Director Trustee | The Hornery Institute |
| , | Trustee | The Raspberry Pi Foundation |
| | Non-Executive Director | Raspberry Pi Trading Limited |
| Peter Madden | Director and Founder | Ecovivid Limited |
| (Board Counsellor) | Chair of the Board | Build with Nature Ltd |
| | Board Member | Igloo Regeneration Footprint Advisory Board |
| | Advisory Board Member (ceased) | Trane Technologies |
| | Board Member (ceased) | BE2020 previously known as Bristol Energy Ltd |
| Amanda Metcalfe | Non-Executive Director | Clarion Housing Group |
| Linda Morant | Co-Owner / Director | Lake Cassidy Corporation Ltd |
| (Chief Digital Officer) Paul Sedgwick | Non-Executive Director | The Wellington Estate |
| (Managing Director Windsor | Trustee | The Royal Windsor Rose & Horticultural Society |
| & Rural) | Ex-Officio Trustee | Prince Philip Trust Fund |
| | Ex-Officio Trustee | The Royal School |
| Lynda Shillaw | Non-Executive Director | VIVID Housing Association |
| (Board Member) | Chief Executive Officer | Harworth Group Plc |
| | | Town Centre Securities PLC |
| | Group Property Director (ceased) | Town Centre Securities PLC |

| Sara Wood (Board Counsellor) | CEO | Kaluza, an OVO parent company |
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| | Board Member | Advisory Board for Innovation, Ernst & Young |
| | Executive Coach | Consultant with Ernst & Young |